# Wattyl Limited Half Year ended 31 December 2010

Tony Dragicevich Managing Director

16 February 2010





## Agenda

- 1 Results Overview
- 2 Financial Performance
- 3 Business Overview
- 4 Outlook



# Results Overview

Tony Dragicevich Managing Director





## Financial Highlights

- Sales revenue flat at \$198.2 million
- EBIT<sup>1</sup> increased to \$7.0 million (last year \$1.3 million)
- NPAT of \$2.4 million
- EPS at 2.9cps a 9.6cps turnaround
- No interim dividend declared
- Cash flow solid at \$9.7 million a \$21.8 million improvement
- Strengthened balance sheet
  - Gearing<sup>2</sup> reduced to 20.7%
  - Net debt reduced to \$32.5 million

All Dollars are in AUD unless otherwise stated. December 2009 compared to December 2008:

- <sup>1</sup> Before non-recurring items
- <sup>2</sup> Net debt / net debt + equity



## Operational Highlights

- Reinvigorated key brands and increased investment in marketing activity across all sectors
  - new Wattyl Woodcare range launched
  - new packaging livery and TV advertising campaigns for Solagard®, Interior Design® and Solver®
  - Interior Design® released in New Zealand market
- Significant cost savings achieved
- Introduction of plastic pails in trade range
- New banking facilities finalised in October 2009



# Financial Performance

Emmanuel Zammit Chief Financial Officer





# **Group Results**

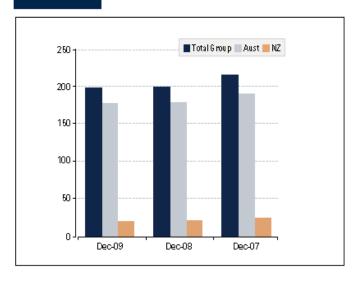
A\$M	Movement <sup>2</sup>	Half Year Ended 31 Dec 2009	Half Year Ended 31 Dec 2008	Half Year Ended 31 Dec 2007
Revenue		198.2	199.7	215.3
EBITDA	<b>+</b>	12.4	0.7	17.6
EBIT before non-recurring items	•	7.0	1.3	12.8
EBIT before non-recurring items/Revenue	•	3.5%	0.6%	6.0%
EBIT	<b>1</b>	7.0	(4.5)	12.8
NPAT	<b>1</b>	2.4	(5.6)	6.8
NTA per Share	<b></b>	\$1.23	\$1.14	\$1.28
Earnings per Share (cents) <sup>1</sup>	<b>1</b>	2.9	(6.7)	8.0
Return on Assets	<b>+</b>	1.0%	(2.1%)	2.4%
Return on Equity	<b>+</b>	2.0%	(4.8%)	5.2%

<sup>&</sup>lt;sup>1</sup> Based on weighted average for the half year <sup>2</sup> December 2009 compared to December 2008



# Performance Summary

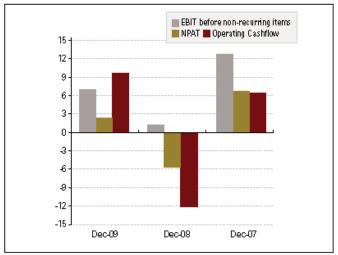
#### Revenue \$m

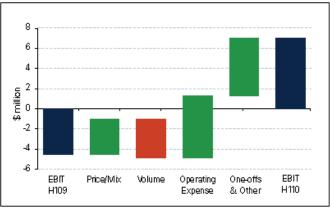


- \* Revenue slightly lower in both Australia and New Zealand
- Increased EBIT and a return to positive operating free cashflow
- Volume decline largely offset by margin improvement
- Clear benefit from sustained cost control

#### wattyľ group

#### EBIT, NPAT, Operating Cashflow \$m





# **Key Liquidity Ratios**

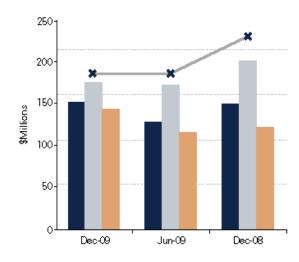
A\$M	Movement <sup>1</sup>	Half Year Ended 31 Dec 2009	Full Year Ended 30 Jun 2009	Half Year Ended 31 Dec 2008
Operating free cashflow	<b>+</b>	9.7	6.9	(12.1)
Net Debt	+	32.5	38.1	71.6
Gearing % Net Debt / (Net Debt + Equity)	+	20.7%	23.9%	38.0%
Current Ratio Current Assets / Current Liabilities	+	1.9	2.0	1.0
Operating Working Capital		68.7	68.8	85.3
Debtors DSO (days)	<b>†</b>	44.0	43.0	46.0
Inventory MFC (months)		4.3	4.3	4.8
Capital Expenditure		3.5	10.8	9.2





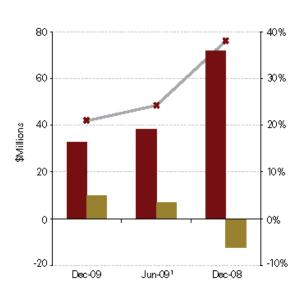
## Capital Management





- Operating working capital flat at \$69 million
- Inventory levels stable at 4.3 months forward cover (4.8 months forward cover as at 31 December 2008)





- Debt reduced from \$38.1 million to \$32.5 million
- Operating free cashflow improved \$21.8 million (versus pcp)
- Gearing ratio reduced to 20.7% (38.0% as at 31 December 2008)
- <sup>1</sup> Full Year to 30 June 2009



## **Business Overview**

Tony Dragicevich Managing Director





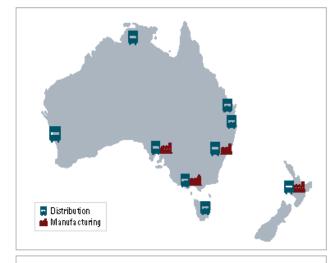
## A Greater Focus On People And Safety

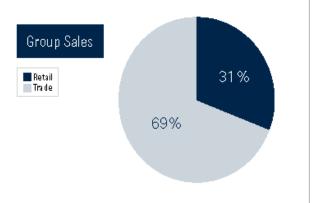
- Our people and their safety is a priority and focus for Wattyl
- Room to improve Wattyl's safety performance
- Wattyl continues to evolve a Company wide safety program
- Safety leadership and training seminars underway
- Performance review and people development programs established across the business



### **Our Business**

- A strong footprint across Australia and New Zealand
- 140 own-store network spanning Australia and New Zealand
- A strong manufacturing base provides flexibility and scale in local markets
  - Presence in Sydney, Melbourne, Adelaide and Auckland
- Extensive warehouse and distribution network servicing all major markets
- Represented in all major Australian retailers







### Trade Channel

- Trade continues to be our largest market
- Strengthening our presence in the trade market is a primary focus
- Leveraging our 140 own-store network is an opportunity
- Direct to trade market channel is a growth priority
- Industrial product development presents scope for growth
- Dedicated sales focus on the industrial channel







# Investing in Our Brands

#### Retail

- Continuing to invest in our retail presence
  - TV commercials
  - Print media
  - Point of Sale
- Remaining focused on strengthening our suite of iconic brands
- Continuing to pursue opportunities with all key retailers







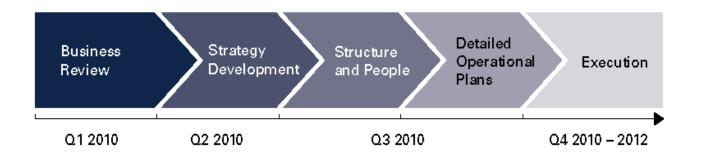
# Business Assessment and Transformation Process

#### **Current Capabilities**

- Financially stable
- Reduced cost base
- Strong brands

- Stabilised customer relationships
- Quality products

- Technical service
- Wide range
- · Large distribution base





# Outlook

Tony Dragicevich Managing Director

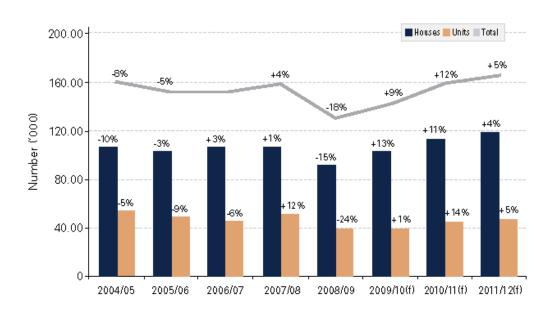




#### Australia

#### New Housing Forecast By Type, AUS Dwelling Starts

Source: HIA Economics Group



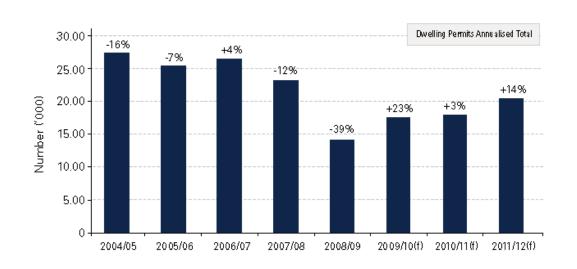
- Volumes in the A&D paint sector declined 5.6% in the 6 months to 31 December 2009 (versus pcp)
- Dwelling starts forecast for improvement during FY 2010-12
- Improvement emerging in the building sector. The impact of increasing interest rates and lower first home owner grants remains unclear
- Expecting improvement albeit modest



#### New Zealand

#### **Dwelling Permits**

Source: BERL Forecasts (Business and Economic Research Limited)



- Residential dwelling permits at their lowest level in 40 years
- Improvement forecast.
   However, the market is lifting off a subdued base
- Recovery forecast over next 3 years will still fall 20% short of FY06 levels



#### Outlook

- Housing industry bodies forecasting improvement in 2010
- Uncertainty exists around interest rate and government stimulus levels
- Continuing focus on controlling costs
- Greater focus on strengthening of Wattyl's brands and revenue growth
- Broker reports estimate FY2010 EBIT between \$12 million and \$13 million. In view of the above, we expect full year EBIT broadly in line with consensus



# Questions



